



# Commission

## 2025 DRAFT Budget Workshop

August 28, 2024



**NEW Water**

The brand of the Green Bay  
Metropolitan Sewerage District



*Protecting our most valuable  
resource, water*





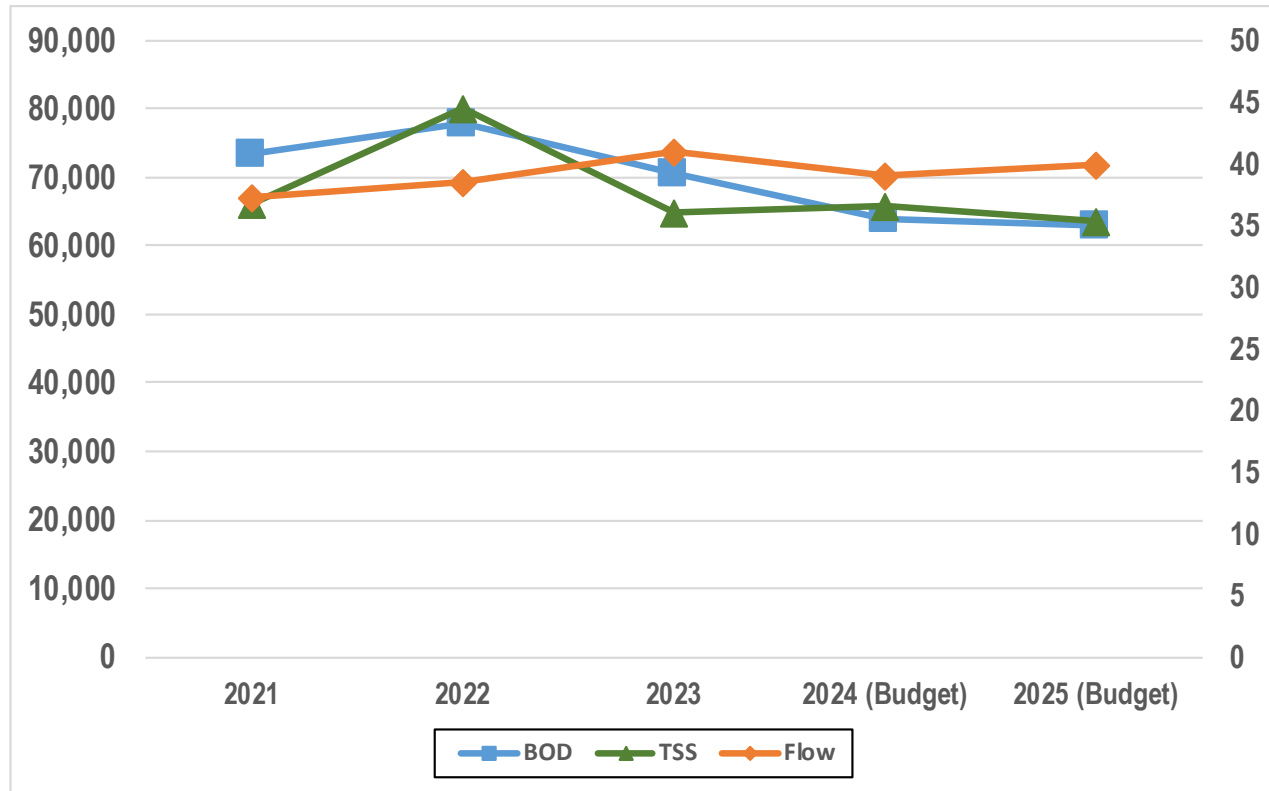
# 2024 Budget Update (through July)

- Overall operating revenue at 102% of budget
- Overall operating expense at 89% of budget
- Expect to finish 2024 slightly ahead of operating revenue and close to budget for operating expense
- Finished 2023 at 102% of operating revenue budget and 99.9% of operating expense budget

# Proposed 2025 Budget

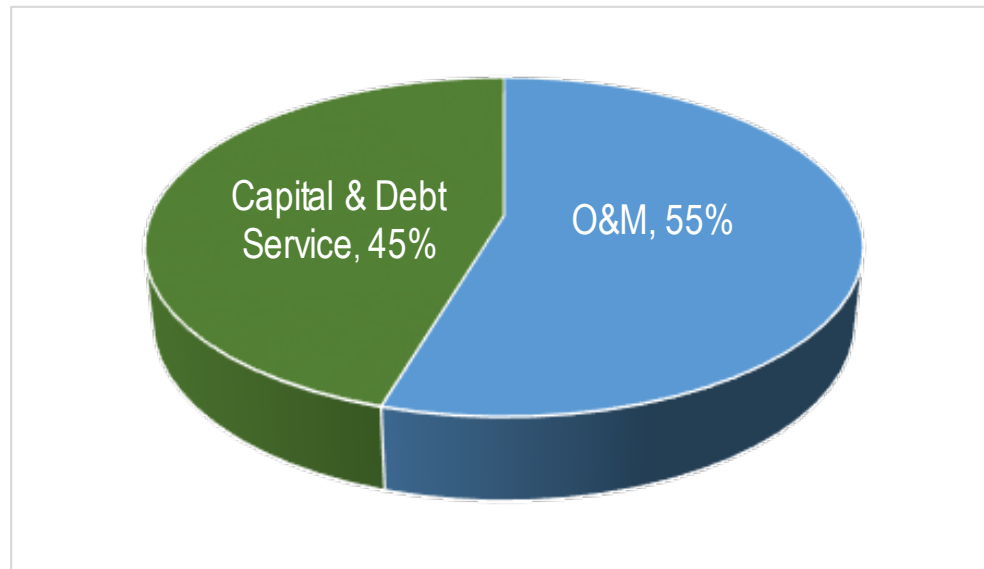


# Flows and Loads



# 2025 Proposed Expenses

Budget Category	2024 Budget	2025 Budget	% Change
Operations & Maintenance (O&M)	\$ 28,282,276	\$ 29,309,862	3.6%
Debt Service and Annual Capital	\$ 23,312,522	\$ 24,355,020	4.5%
Total Expenses	\$ 51,594,798	\$ 53,664,882	4.0%

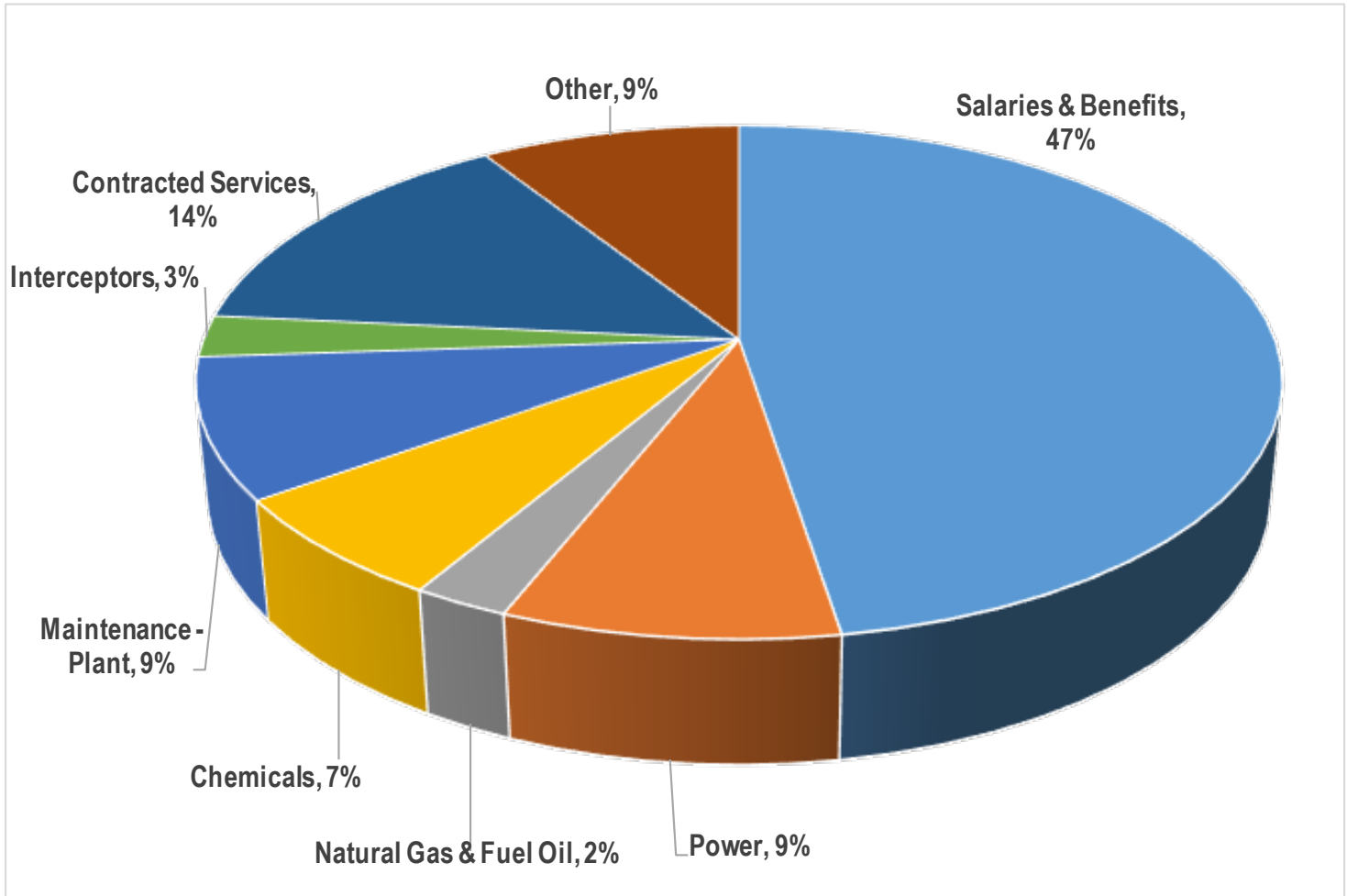


# 2025 O&M Expenses

Broad Categories	2024 Budget	2025 Budget	% Change
Salaries & Benefits	\$ 13,364,548	\$ 13,903,555	4.0%
Power	\$ 2,137,659	\$ 2,525,417	18.1%
Natural Gas & Fuel Oil	\$ 709,389	\$ 725,756	2.3%
Chemicals	\$ 1,550,805	\$ 1,924,230	24.1%
Maintenance - Plant	\$ 2,990,765	\$ 2,582,195	-13.7%
Interceptors	\$ 678,793	\$ 769,091	13.3%
Contracted Services *	\$ 4,292,324	\$ 4,217,738	-1.7%
Solid Waste Disposal	\$ 460,750	\$ 484,118	5.1%
Insurance	\$ 541,044	\$ 591,769	9.4%
Information Technology & Admin	\$ 1,556,200	\$ 1,585,994	1.9%
<b>Total O&amp;M Expenses</b>	<b>\$ 28,282,276</b>	<b>\$ 29,309,862</b>	<b>3.6%</b>

\* Cost offset by Grants:                      \$ 314,462    \$ 229,007    -27.2%

# 2025 O&M Expense Distribution





# 2025 Salaries & Benefits

Salary Assumption	Percentage	Note
Health Insurance Premium Increase	9%	
WRS Contribution Rate Increase	.05%	from 6.9% to 6.95%
Market Adjustment to Base Wages	3.8%	Average
Merit:		
Annual step increase for employees in Zone 1		
Considered for employees in Zones 2 & 3		

# 2025 Contracted Services

Contracted Services Item	2025 Budget	Grant offset
Watershed Management Implementation	\$1,533K	\$229K
Legal Services	\$294K	
West Tower Drive/Bayview System Study	\$100K	
NR 101 Fees	\$184K	
I/I Reduction Program Implementation	\$120K	

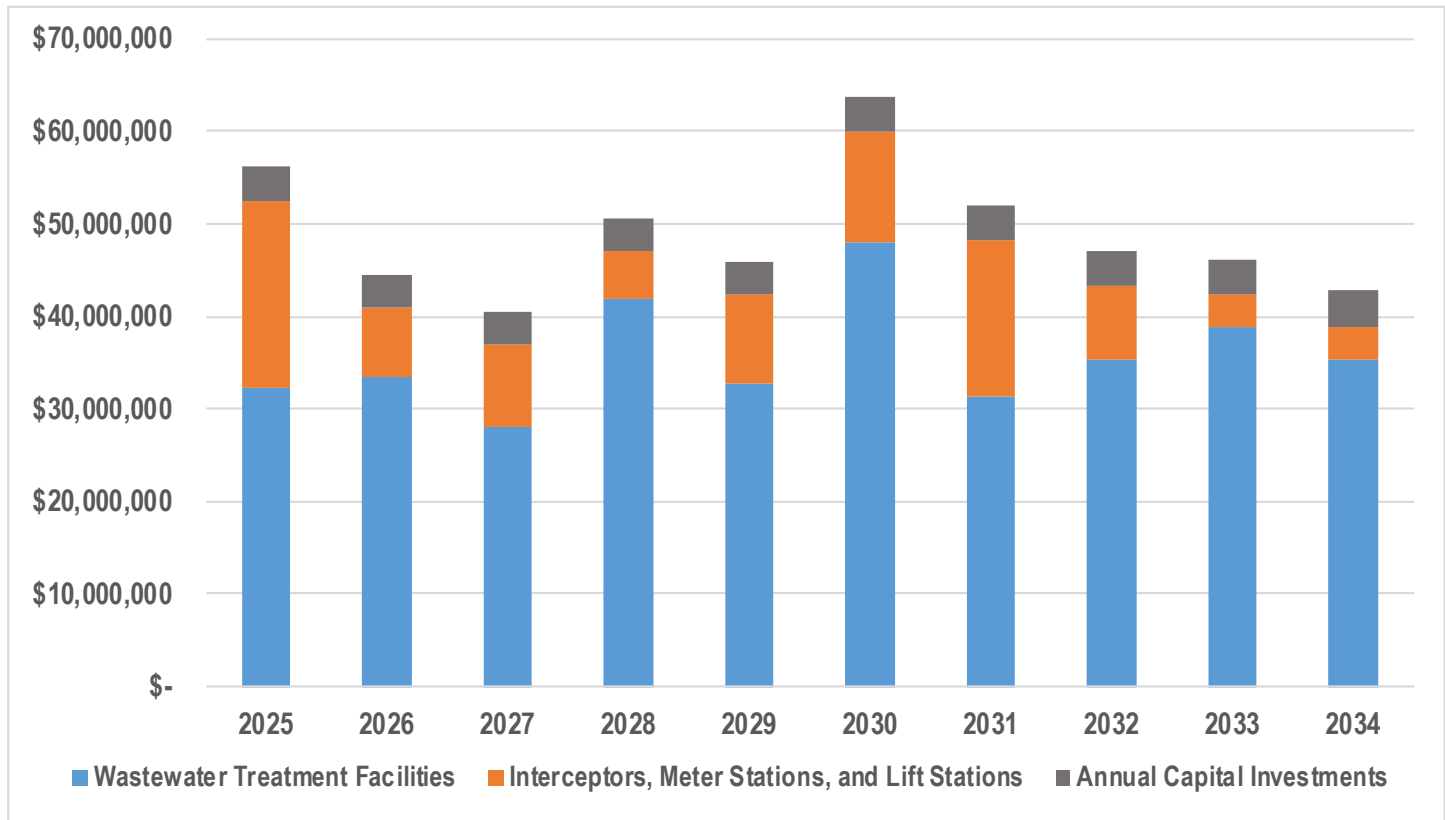
# 2025 Major Capital Projects

Major Capital Project Description	2025 CIP
GBF North Plant Clarifier Rehabilitation	\$17M
DPF Metro Pumping & Headworks Improvements	\$10M
Fox River Crossing & East Fox River Interceptor Rehabilitation	\$8M
East River Interceptor Rehabilitation	\$5M
East River Lift Station – Upsizing & Force Main	\$5M

# 2025 Annual Capital

Annual Capital Project Description	2025 Budget
GBF: Administration Building North HVAC Improvements	\$1,000K
GBF: Basin Drain Pumping & Piping	\$500K
GBF: High Strength Waste System Improvements	\$500K
GBF: Hot Oil Economizer Replacement	\$250K
GBF: South Plant RAS/WAS Pumps	\$800K

# Proposed Long-Term Capital Projects



# Capital Projects for 2026-2029

Major Capital Project Description	2026-2029 CIP
GBF Metro Pumping & Headworks Improvements Note: does not include \$2M in the 2025 CIP	\$55M
GBF Thickening Improvements Note: does not include \$4M in the 2025 CIP	\$21M
GBF Biosolids Handling & Storage Improvements	\$17M

# 2025 Revenue

Budget Categories	2024 Budget	2025 Budget	% Change
Municipal User Fees	\$ 43,590,078	\$ 45,860,353	5.2%
Mill User Fees and Direct Charges	\$ 3,204,798	\$ 3,188,510	-0.5%
Mill Capital Charges	\$ 2,316,104	\$ 2,085,808	-9.9%
General Reserve Interest	\$ 25,076	\$ 25,076	0.0%
Other Revenues	\$ 1,270,921	\$ 1,311,346	3.2%
ICR and Debt Reserve Transfers	\$ 1,212,897	\$ 1,218,864	0.5%
Contribution to Capital Reserve	\$ (25,076)	\$ (25,076)	0.0%
<b>Total Revenues</b>	<b>\$ 51,594,798</b>	<b>\$ 53,664,882</b>	<b>4.0%</b>

Municipal User Fees are 85% of Total Revenues

# Municipal Rate Comparison

## Capital Charge included in Parameter Rate (Fully loaded rates)

Parameter	2024 Budget	2025 Budget	% Change
Volume (1,000 gals)	\$ 1.00924	\$ 1.28824	27.6%
Biochemical Oxygen Demand (lbs)	\$ 0.60090	\$ 0.59931	-0.3%
Suspended Solids (lbs)	\$ 0.69949	\$ 0.61867	-11.6%
Phosphorus (lbs)	\$ 2.60560	\$ 2.65324	1.8%
Total Kjeldahl Nitrogen (lbs)	\$ 0.84167	\$ 1.07158	27.3%

## Capital Charge NOT included in Parameter Rate (Billed rates)

Parameter	2024 Budget	2025 Budget	% Change
Volume (1,000 gals)	\$ 0.72145	\$ 0.73435	1.8%
Biochemical Oxygen Demand (lbs)	\$ 0.30504	\$ 0.31791	4.2%
Suspended Solids (lbs)	\$ 0.31258	\$ 0.33942	8.6%
Phosphorus (lbs)	\$ 1.25554	\$ 1.32502	5.5%
Total Kjeldahl Nitrogen (lbs)	\$ 0.53014	\$ 0.52435	-1.1%

Capital Charge	\$ 19,643,411	\$ 20,910,236	6.45%
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Parameter rates billed to customers do not include capital charge; that is billed separately



# 2025 DRAFT Budget Summary

2025 DRAFT Budget compared to 2024 Budget	Percentage
TOTAL Expenses increased	4.0%
Capital Expenses increased	4.5%
O&M Expenses increased	3.6%
Municipal User Fees increased	5.2%
Note: A portion of the Interceptor Debt Service was offset through the use of ICR Reserves	

# Next Steps

- Email to customers explaining rates
- All customer meeting on September 19
- One-on-one meetings for customers not able to attend the all customer meeting
- Second budget workshop on *September 25*
- Customer meeting(s)
- Budget hearing and adoption on *December 4*
- Customer notification